# The Breeze

**James Madison University** 

Thursday, July 18, 1985

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### Academics

## Warren sees new 'sense of direction' in 5-year plan

By Mark Miller

Because he achieved his goal of setting a "sense of direction" for the academic program, JMU's vice president for academic affairs called his first year here rewarding but also busy.

Dr. Russell Warren, who assumed the position last July, said, "I've worked harder this year than in any year of my life. Because it's been rewarding, that's been okay."

Most of Warren's time went into developing a five-year plan for academic excellence, outlining the university's goals for its program. It recently was endorsed by the state legislature.

Other improvements in the academic program Warren sees include:

 a feeling among faculty that the university is open to their ideas and supportive of doing things in new ways;

 a group of deans supportive of each other and each other's ideas;

an understanding among incoming freshmen that they are at JMU primarily to learn;

 completion of accreditation of all business programs. Warren said he enjoyed his first year because it was productive and because he was supported by the faculty. "They were ready for a new academic vice president in my view. . . . The faculty wanted me to succeed. Working in an environment like that is splendid."

He said he is proud of the university — "not what I did for it but what had already been done before I came. It's just nice to be associated with it."

One of Warren's goals for the upcoming year is to spend more time with faculty and students and hear their ideas. "It's been my greatest frustration that there was so much work to be done and so much learning I had to do and I felt sort of locked in this office."

He said he wants to have more time for planning rather than administrative work. An assistant to Warren has been hired and will allow him to get out of the office more often. (See related article on page 2).

Also, "I'm going to spend less time just learning how to navigate the system — figuring out who people are and what they do and what form is used for what."

See WARREN page 2 ►



Staff photo by Steve Eaton

Mary Hill, a high school graduate from Waynesville, N.C., leads a rifle corps at a band camp here.

### Visitors approve change to 'colleges'

By Mark Miller

The names of JMU's undergraduate "schools" were changed to "colleges" Friday by the university Board of Visitors.

Currently only the College of Letters and Sciences is designated as a "college."

Other areas now will be called the College of Education and Human Services, the College of Business, the College of Fine Arts and Communication and the College of Nursing.

Also, several names of departments will be changed. A School of Accountancy and a department of finance and business law will be established from areas formerly within the department of accounting and finance.

The Center for Dance and Theater will be established within the School of Fine Arts and Communication from components formerly in that school and the physical and health education department.

The department of home economics will become the department of living sciences, and the physical and health education department will be the department of physical education and health science.

Fred Hilton, university spokesman, said the changes are effective immediately and publications that have not already been printed will contain the new names.

Also at the meeting, JMU President Ronald Carrier discussed the status of several construction projects.

The new dorm to be built near McGraw-Long and Bell halls is being delayed a year to determine what impact the 21 drinking age will have on the demand for on-campus housing. Another reason it is being postponed is because this is a high construction period in the area and prices are consequently higher.

Two new fraternity and sorority houses also are on hold because bids for construction were higher than expected.

A contract with Versaturf to resurface the track at JMU Stadium probably will be signed soon. The track should be completed by fall. Also, part of the

field in Long Field/Mauck Stadium now is being resurfaced.

The total cost of these projects and the football field turf is about \$500,000.

Carrier said he is optimistic that the food service area in the Phillips Center will be completed in time for the fall. However, he added that renovation at Dukes' Grill has not been started and Dukes' could be used in the fall in necessary.

A bid for the Keezell Hall renovation probably will be received by Aug. 1. The English department will be moved to the front of the building while the back is being renovated and to the back when the front is being renovated.

The foreign language department will be moved to Wine-Price Building during the construction.

Other plans include adding a parking lot across Port Republic, a light at the university entrance, additional parking at the Convocation Center, a playing field for fraternities and replacing the roof at D-Hall.

See BOARD page 3 ▶



Dr. Russell Warren

#### Warren

► (Continued from page 1)

Another advantage is that "next year won't require a five-year plan" to be developed.

But "we have a long way to go" on the plan, he said. In the next 12-18 months, committees will analyze the plan's objectives, develop specifics and determine how to implement them.

Warren also will be trying to get more financial support for the plan. Already \$125,000 has been appropriated for 1985-86, and the governor's target figures are for another \$125,000 a year for 1986-88.

A resource committee has been formed, and Warren is seeking private funding from the Association of American Colleges.

He said he is pleased with the initial appropriations because "they were based only on a dream" there were no results of the plan to present when requesting funding.

Four models of development skills assessment are being tested here, and one or a combination of them will be chosen after February. This will be a way of measuring progress in the academic program.

Warren also discussed the following topics:

• the Honor Code.

Recent changes have made the system a good one, he said. "The fundamental question is will one work. The jury's still out on that."

He hopes the system works, so faculty will not have to "walk the aisles" during test. "That changes the relationship so fast," he said. "You (teachers) become wardens that way."

· a more diverse student body.

Warren said this objective in the five-year plan is "based on the hypothesis that one of the most powerful teachers students encounter here is one another." People learn more from people with different interests and backgrounds than from people who are the same as them, he said.

a plus/minus grading system.

"Any way the faculty and students want to do it is fine. If there's a feeling that. . . it's a fairer grading system, that's reason enough to have it."

· the credit/no credit option.

He said he hopes the recent change disallowing this option for general studies courses will cause students to realize the importance of general studies and to take them more seriously. The change will be effective fall 1987.

He added that he likes for students to be able to experiment by taking some non-major electives credit/no credit.

· the trend toward business ma-

The current system of accepting all students who meet requirements for the business program is fair, he said. But if the business school gets too large, limiting the number of students and having students apply may be considered.

One reason Warren doesn't want the business school to get too large is because he wants business majors to come in contact with students other than business majors. "I want a marketing major to meet a tuba player or an anthropologist."

· athletics.

Athletics are more important than academics at some colleges and

universities, but Warren doesn't think that is the case at JMU. When he came here, he heard that academics weren't "terribly important vis-a-vis athletics."

"The first thing I did the first week here is I requested all athletes' grades from the registrar's office" and found "pretty good progress" being made in graduation rates, he

"I think we can do better though," he added. A full-time academic counselor for athletes has been hired as a liaison between the academic office and the athletic office, and an "absolute minimum"

SAT score for acceptance probably will be set.

social life.

"At least 50 percent" of a student's education come from outside the classroom if that time is spent effectively, he said.

Both structured and unstructured activities can be beneficial, he said. "The unstructured part - whether it's drinking beer or talking late in the dormitory - can be terribly important" because it brings people together. "Nobody says they have to be aware that they're learning."

#### Academic assistant named

Mark Miller

editor

The vice president for academic affairs will have an assistant beginning in late August.

Dr. Lynn Gillette, assistant professor of economics at the University of Texas at Austin, was selected after being reviewed by a committee headed by Dr. Russell Warrren, vice president for academic affairs.

Gillette is a full-time teacher with no administrative background, and Warren said he expects Gillette will "bring to me an appreciation of students and also the challenges a faculty member faces.'

Gillette will not make decisions, Warren said, but will help run the office, handle correspondence and answer questions, and do research. This will give Warren more planning time and more time to spend with faculty and students.

Gillette was chosen from about 40 applicants, about five of whom were considered, Warren said.

Warren knew Gillette before he applied and said that probably had "some bearing" on his selection because "an 'assistant to' kind of job almost requires that they be me."

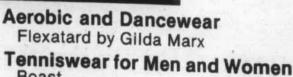
However, Warren said he let the committee members meet without him when considering Gillette so he could get their objective opinions.

Gillette has a B.A. degree in economics from the University of Richmond and a Ph.D. in economics from Texas A&M University.



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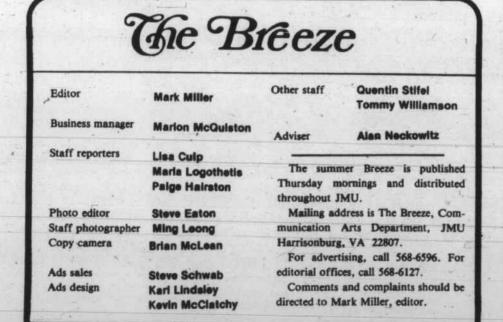
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### **Board**

► (Continued from page 1)

Carrier said this is "a very critical year in terms of funding" and that the next session of the General Assembly will be asked to raise JMU's funding level.

A formula determines how much money a college ideally should receive based on several factors. The General Assembly allocates a certain percentage of that figure to each college.

Carrier said he wants the university to be funded at at least 93 percent of the guideline figure, instead of the current level of about 89 percent.

Ninety-three percent is the average figure for state universities similar to JMU, he said.

Carrier discussed 1986-88 capital outlay projects and General Assembly requests for them. These include:

- Adding a fourth floor to Carrier Library. Cost
   \$2,100,000; \$75,000 to plan.
- · Renovating Burruss Hall. \$3.2 million.
- Phase II of the Fine Arts Building. \$50,000 to plan.

• the School of Business building. \$325,000 to plan; \$9.3 million to be requested in 1988.

• a facade for the general service building. Probably \$75,000 of local funds.

Carrier called this "one of the most modest requests I've made."

The proposed funding addendum for 1986-88, which is not yet finalized, includes requests for the following: the computer literacy program; the academic five-year plan; increased cost of non-personal services such as supplies and utilities; raising faculty salaries to average; the fine arts building; additional financial aid; a faculty development program; and institutional renewal.

In other business, the board:

- Approved appointments to four major administrative positions (see related article below).
- Elected 1985-86 officers. Re-elected were rector Dr. James Taylor, vice rector Charles Wampler Jr. and secretary Alice Liggett.
  - · Approved a National Faculty Exchange pro-

gram, in which participating institutions exchange faculty and staff for a year.

Faculty probably will be able to apply for the program in the fall, Hilton said.

- Passed the 1985-86 \$68.2 million operating budget, which was approved at the April meeting.
- Passed a proposal to support faculty in trying to improve JMU's standing in peer group listing.
   JMU faculty salaries now rank fourth from the bottom in a list of 25 schools in its peer group. The group is composed of schools similar to JMU in curriculum and size.
- Approved opening a university bank account in Italy for its Semester in Florence program.
   Already JMU has accounts in London and Paris for those programs.
- Passed a resolution to allow negotiations with the lowest bidder when the lowest bid is higher than the money authorized.

Previously if the lowest bid was too high, the bidding process had to begin all over, Hilton said.

#### University governed by Board of Visitors

Kyra Scarton guest writer

The Board of Visitors is the 11-member governing body of JMU.

"They're much like a board of directors at a corporation," said Fred Hilton, university spokesman. The board establishes university rules and acts on the advice of the administration.

However, "the president is responsible for the day-to-day operation of the university," he said.

The board approves hiring and firing upon recommendations of administrators, votes on the budget and hires the president, Hilton said.

Members are appointed by the governor to four-year terms. The governor selects the board members of all state colleges.

The number of members is established by state law in the Virginia Code. In addition to JMU's 11 members, there is one non-voting student representative.

"When there is a vacancy the alumni of that institution can send suggestions to the governor," he said. The governor can choose from those names or select someone different. A member can serve two terms.

Board members' expenses to and from Harrisonburg are covered but the members do not receive a salary, Hilton said.

The board meets quarterly. There also is an annual organizational meeting where a rector and vice rector are elected, he said.

The rector of the 1985-86 Board of Visitors is Dr. James Taylor Jr. of Lynchburg. The vice rector is Charles Wampler Jr. of Harrisonburg.

Other board members include William Bridgeforth Jr. of Winchester; Richard Strauss of Richmond; James Wood of New Jersey; Ellen Layman of Harrisonburg; Calvin Fowler of Danville; Pamela Fay of Richmond; Kirby Cramer of Vienna; H. D. "Dan" O'Donnell II of Harrisonburg; Penelope Ward Kyle of Richmond and Paul Wilson of IMII

The secretary is Alice Liggett of Harrisonburg.

Friday's meeting was the first for Wood and Wilson.

Wood, charirman of the board and chief executive officer of the Great A&P Tea Co., recently was appointed by Gov. Charles Robb

He succeeds George Harris Jr., a Roanoke lawyer, who resigned because of his appointment to a judgeship in Roanoke.

Wilson is a senior from Mannassas and will serve a one-year term as student representative. He succeeds John Noftsinger of Roanoke, who graduated in May.

# Board approves four campus appointments

Appointments to four newly created positions were approved Friday by the JMU Board of Visitors.

All will be filled by current university administrators.

The promotions are as follows:

• Dr. F. Douglas Moore, from assistant to the president for

development to vice president for university advancement;

- Linwood Rose, from assistant vice president for university relations to executive assistant to the president;
- Dr. Fay Reubush, from dean of admissions and records to associate vice president for academic affairs;
- Dr. Alfred Menard, from associate dean of students to associate vice president for student affairs.

In his new position, Moore will be in charge of JMU fund-raising efforts and the university's programs for alumni and students' parents.

He joined the JMU staff last November after serving as executive director of institutional advancement at East Carolina University.

He had previously been acting vice chancellor at East Carolina, director of development for the State Symphony of North Carolina and assistant director of alumni affairs at the University of Tennessee.

Moore has a bachelor's degree from the University of Tennessee, his master's from Western Carolina University and his doctorate from North Carolina State University.

Rose's new position will involve working closely with JMU President Ronald Carrier on legislative matters and special projects. He supervises the university's public relations, information and printing operations.

He came to JMU in 1975 and has served as housing director, assistant to the president and director of special projects. He was named assistant vice president for university relations in 1984.

Rose has his bachelor's degree from Virginia Tech, his master's from the University of Tennessee and is completing his doctoral work at the University of Virginia.

Reubush will assist Dr. Russell Warren, vice president for academic affairs, and will be responsible for academic support services including admissions and records.

She has been at JMU since 1966 and has served as assistant dean of women, dean of women, director of student affairs and dean of students. She was named dean of admissions and records in 1976.

She has her bachelor's degree from Bridgewater College and her master's and doctorate from the University of Virginia.

Menard will assist Dr. Robert Scott, vice president for students affairs, in divisional responsibilities and will be in charge of the university's judicial program and sorority and fraternity system.

He came to JMU in 1978 after serving as associate dean for residence education at the University of South Carolina.

Menard has his bachelor's and master's degrees from the University of Massachusetts and his doctorate from the University of Arizona.

#### Business workshops scheduled

A seminar titled "Innovative Alternatives will be held Thursday in Chandler Hall. The event is sponsored by JMU's Center for Entrepreneurship and Frienship Industries of Harrisonburg.

Designed to bring together propective entrepreneurs, business persons starting new ventures and managers of sheltered workshops, the seminar will explore growth opportunities for businesses and centers employing handicapped persons.

The keynote speaker for the seminar is Brett Kingstone, 26, who is president and co-founder of Kingstone prato, an investment firm in Boulder, Col. His topic is "A Guide to Entrepreneurship."

While a student at Stanford University, Kingstone co-founded Dupie Press which he sold to Ballantine Books. After graduating, he co-founded Gee Kee Fiber Optics, a firm which contracted to develop, manufacture and install the fiber-optic displays for the Epcot Center at Disneyland in Tokyo.

Kingstone employs Vietnam veterans and handicapped workers in his businesses.

Registration for the seminar will take place from 8:15 to 9 a.m.

The morning session will cover two topics, "Entrepreneuring in a Competitive Environment" and "Innovation and the Role of Sheltered Workshops."

Kingstone will speak during the luncheon to be held from noon to 1:45 p.m.

From 2 to 3:30 p.m. three workshops will be offered. They include sessions on "Patents, Trademarks, Copyrights and Other Legal aspects of New Ventures," "Innovation Evaluation, Venture Assistance and Venture Capital" and "Drawing Board to Delivery: Cooperative Growth for Businesses and Sheltered Workshops."

Cost of the seminar is \$40 per person, with a fee of \$30 for additional persons from the same workshop or business. For registration forms and further information, call Dr. David A. Holt, director of the Center for Entrepreneurship, at 568-6334.

### JMU baseball names assistant

One of the top scholastic baseball coaches in Virginia for more than a decade has been named an assistant coach for the baseball program.

JMU athletic director Dean Ehlers Friday announced the hiring of Ray Heatwole as JMU's first full-time baseball assistant.

Heatwole has been the head baseball coach at Turner Ashby High School in Dayton, Va., for the last 12 seasons. His teams compiled a 218-34-1 record and won nine district, six regional and two state championships. Heatwole also was the head baseball coach at Bridgewater College for one season, and his 1973 team won the Virginia College Athletic Association title.

"Ray Heatwole is the best possible person we could have gotten for the position," said Brad Babcock, JMU's baseball coach. "He gives us a sound combination of well-rounded coaching techniques and the ability to relate well to college players.

"The hiring of our first full-time assistant is a big step; it proves the administration really wants to increase its efforts to build our program," Babcock said.

JMU's only baseball assistants previously have been graduate assistant coaches.

Heatwole will work most closely with the JMU pitchers and with the team's outfield defense, Babcock said.

Heatwole received a bachelor of arts degree in health and physical education from Bridgewater in 1967 and a master of arts degree in health and physical education from JMU in 1972.

He taught and coached in the Rockingham County school system for five years before moving to Bridgewater in 1972-73 to serve as head baseball coach and as an assistant in the football program. Heatwole returned to Turner Ashby for the 1973-74 academic year, and he was the school's baseball coach until resigning after the 1985 season.

Turner Ashby won two Group AA state baseball titles during Heatwole's tenure at the school, and seven of his players have gone on to play professional baseball. Alan Knicely, a member of Heatwole's 1974 state championship tream, currently is the starting catcher for the National League Cincinnati Reds.

Heatwole was named the Virginia High School Coaches Association baseball coach of the year in 1979 and 1984, and he received a distinguished service award from the group July 11.

# THE Adjustment Pale Adjustment

Six years ago Friday, the people of Nicaragua forced President Anastasio Somoza Debayle to flee to Miami by defeating his Nicaraguan National Guard. This victory culminated a yearlong popular civil insurection in which 50,000 Nicaraguans — in a nation of under three million — perished. So ended forty-five years of dictatorial rule by the Somoza family.

This week Nicaragua celebrates this anniversary, having made pronounced gains in literacy, health care, land redistribution, and social justice. Yet their celebration is marred by the existence of war, particularly near the Honduran border, from where the so-called Nicaraguan Democratic Force Contras attack non-military targets such as collective farms, buses, and remote villages. Over 8,000 Nicaraguans — many of them civilians — have been killed by the N.D.F. Contras in the past two years.

The Reagan Administration, through the C.I.A., has recruited, funded, and assisted the Contras in their destructive efforts. More aid recently passed through Congress under the transparently false guise of "humanitarian" assistance. This aid, combined with the two-month-old trade embargo imposed by the U.S. on Nicaragua, will cause further death and economic hardship for a nation which longs for peace, but not at a cost of sacrificing their right to self-determination.

Witness For Peace is a local group which is trying to end the cycle of death and destruction by steering U.S. policy in a more humane, sensible, and self-interested direction.



Antasio Somoza

We salute the Nicaraguan people and their elected government on this their sixth anniversary of freedom!





For more info. or to contribute to help defray the cost of this message, write to: "Advertisment", c/o Witness For Peace, 317 S. Liberty St., Harrisonburg, VA 22801.

#### 'Kicking back, relaxing and going out'

### Students try to enjoy 'peaceful' summer

Maria Logothetis

What are summer school students doing with their time? Swimming? Biking? Working? Relaxing?

Steve Galles said, "The only reason I'm here is because of classes, but other than that I sleep, lay-out at the pool and party a lot."

A lot of students are working, but they don't find that occupying the bulk of their time.

Kelly Barton, who was here for the first four-week session, said she found it difficult to divide her time between studying and "goofing off" since she was in class every morning and working in the evening.

"One good thing about being here was that I got to know my roommates for next year better," she said.

"We've had cookouts and have been able to spend a lot of time together."

Karen Simmons, another working summer school student, has been busy raising funds for Alpha Epsilon Rho, the telecommunications organization, for next year's convention in Dallas. Simmons said\_living in Harrisonburg this summer has given her the opportunity to work directly with fund-raising sales and a student exchange program sponsoring a child from New York City.

"Even though I'm still busy, I have more time to rest than during the school year" and 'I'm catching up on some of my reading," she said.

Michelle Shaffer is working for orientation and the Warren Campus Center. Besides that, she said she's been laying out and going to aerobics. "A lot of students my own age are here and we all seem to be kicking back, relaxing and going out," she said.

Carol Parrot said, "The best thing about being here for the summer is that it's quiet and peaceful... but that has its disadvantages. It's nice, but sometimes it's lonely. I am an R.A. in Gifford and I really think we've got to liven it up — Gifford isn't ever this quiet."

Parrot said that since there aren't many activities on campus she likes to go to JM's Pub and Deli and downtown.

Mary Natelli said she is not working and is relaxing while getting a few credits. "I like being here because I get to live on my own and be as independent as I can," she said.

"I go out on those certain nights when you know what bars are good,

Keith Fairly said, "When I have the time and the weather is nice I've been able to canoe." He said he goes to Lake Shenandoah but would like to get to some of the rivers. He's been playing golf and basketball and also is working.

A number of students go home on

... I think we've got to liven it up.
Gifford isn't ever this quiet.'
resident adviser Carol Parrott

and since there aren't as many people here I've been able to make some good friends."

Other students said they have been enjoying biking and other outdoor activities. Jim Fishback and Lisa Campbell said they take bike rides on the country roads off route 42, in Dayton or Mt. Crawford.

Bluehole in Rawley Springs and Switzers Dam are also popular areas among students. Swimming and camping are available in these areas not too far west on route 33. the weekends. Kenny Colcombe said he goes home every weekend to try to save money. He is in class every day from 10-3 p.m. and spends his free time walking his dog, exercising and playing golf.

John Milliron commutes every weekend to his apartment in Richmond. He is taking classes and works every weekend at Kings Dominion. He spends most of his time relaxing "since much of Harrison-burg has closed down for the summer due to the lack of people and interest."

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# Campus map designed to aid visually impaired

A campus map to aid visually impaired students has been completed by a recent JMU graduate.

Anthony "Rusty" Little worked with visually impaired senior Peggy Ralston under the supervision of Dr. Glen Gustafson, associate professor of geography.

"The map's primary use will be for the new student," Little said. The map has Gibbons Dining Hall as the focal point because of its unusual size and shape. It also includes the library entrance, buildings around the Quad, roads and sidewalks.

The model for the map was made on heavy aluminum foil, and pieces of cardboard were attached to show buildings. Sandpaper designates roads, and sidewalks are shown by raised dots with small holes.

Braille plastic letters indicate building names.

The map is now useful for blind students but there are plans to overlay ink so others can help blind students use the map. The map was produced on heavy plastic with a Thermoform machine at the Virginia School for the Deaf and Blind in Staunton. The machine is a "combination oven and vacuum," Little said. Small holes in the aluminum dots allow the passage of air in the vacuum.

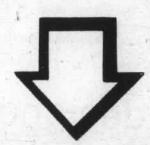
The plastic map will be attached to a cardboard base with a key on the reverse side. It is small enough that each student can carry the map with him.

Gustafson called Little's work "an ideal application of academics and the needs of the real world. It is important to have a student learn about a narrow academic area and then apply that learning in the university or the community."

Little first became interested in tactile graphics at a meeting of the American Congress of Surveying and Mapping in 1982.

He majored in geography at JMU and graduated in May.







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# Crew prepares campus for fall

By Lisa Culp staff writer

JMU's buildings and grounds crew is hard at work this summer, preparing the campus for fall semester with maintenance and beautification projects.

The most visible project to students is the continuous planting of flowers, mostly mums and tulip beds. Also, trees and shrubs that were damaged in the winter are being replaced.

Phil Deane, buildings and grounds superintendent, said building maintenance includes everything from "the rebuilding of boilers to the replacing of lightbulbs."

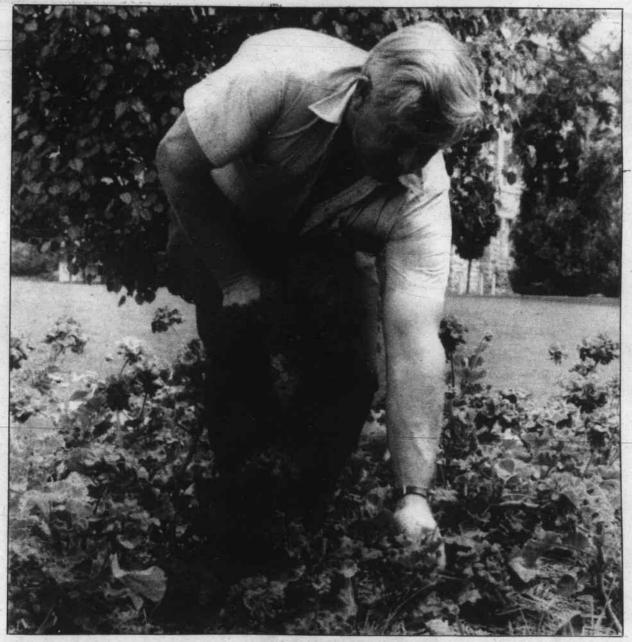
Each resident hall's sinks, tubs, faucets and drains are checked, and repaired if necessary. Fire alarms and smoke detectors are tested, and doors are reworked into their frames.

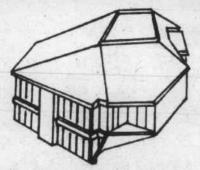
The largest project of the summer was replacing the two Godwin Hall 75-ton chillers, which are used to store water for the air conditioning system.

The interiors of Garber and Huffman halls and Greek Row houses C and D are being repainted. Painting of the interiors of Gifford and Ashby halls and the exteriors of all Bluestone buildings already has been completed.

Also, some academic offices are being moved and painted.

Earnest Higgs, grounds supervisor, prunes a flower bed. Staff photo by Steve Eaton





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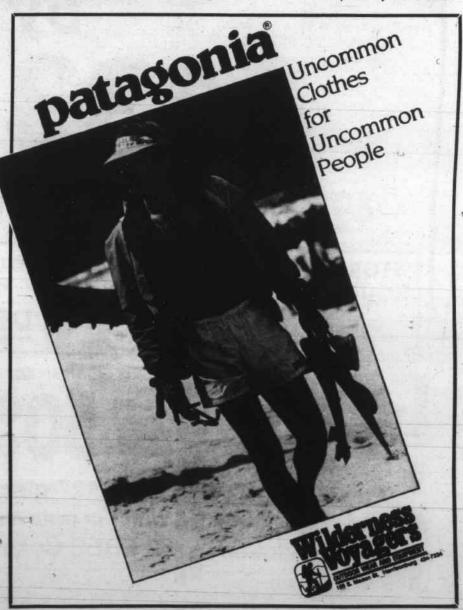
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DELUXE

5 ITEMS FOR THE PRICE OF 4

PEPPERONI, SAUSAGE, MUSHROOMS ONIONS, GREEN PEPPERS SORRY NO SUBSTITUTIONS

Any 12" pizza With 1 or more items With 1 or more items 2 FREE Cokes

Any 12" pizza

ONE COUPON PER SUB

2 FREE Cokes

FOUR STAR

Any 16" pizza

4 FREE Cokes

Any 16" pizza With 1 or more items With 1 or more items

4 FREE Cokes

FOUR STAR

ONE COUPON PER PIZZA

COUPON